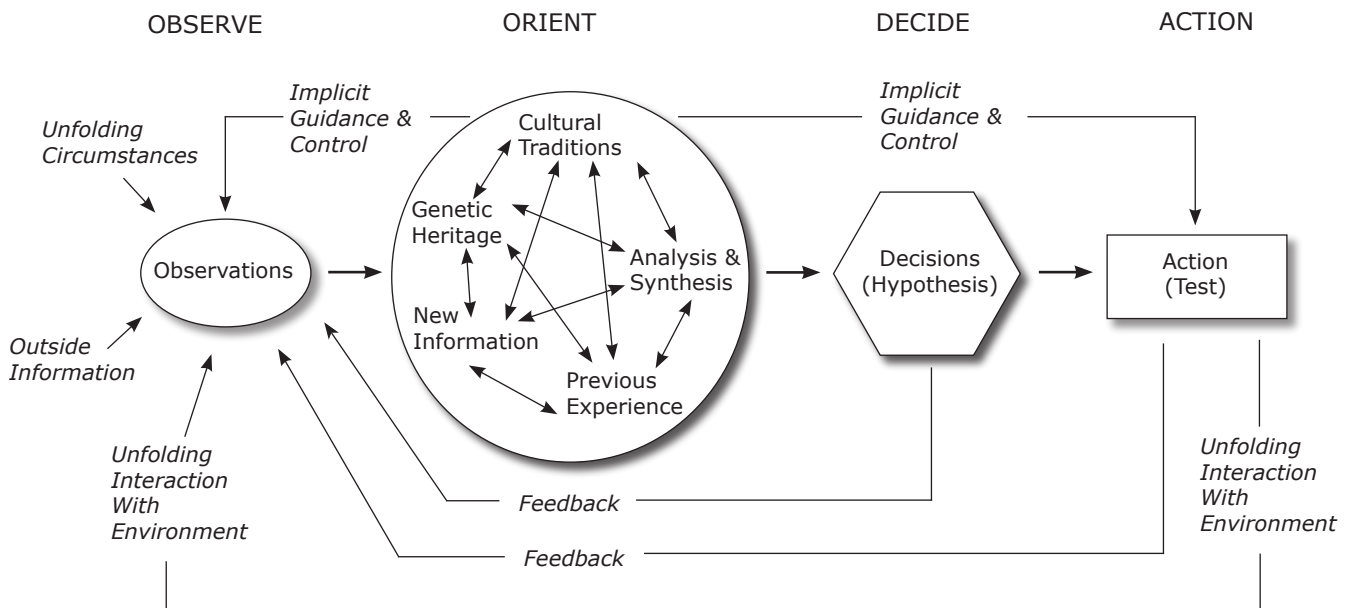


Exhibit 03: BOYD'S O-O-D-A LOOP



From "The Essence of Winning and Losing" Available at Defense and the National Interest - www.d-n-i.net